JIM DAVEY

VICE PRESIDENT, GLOBAL MARKETING



AGENDA

THE TIMBERLAND BRAND - 2011 / 2012

REBOOTING THE BRAND - 2013

LOOKING FORWARD - 2014 / 2015



THE TIMBERLAND BRAND 2011 - 2012



TIMBERLAND IN 2011

A rich history and heritage

Tremendous brand awareness around the world

Owner of one of the most iconic products ever -The Yellow Boot



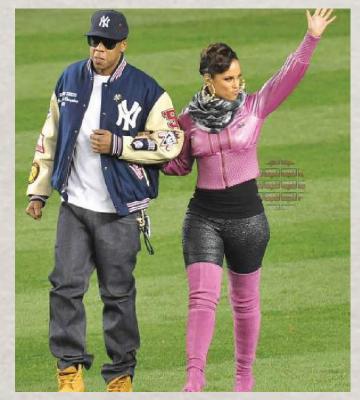




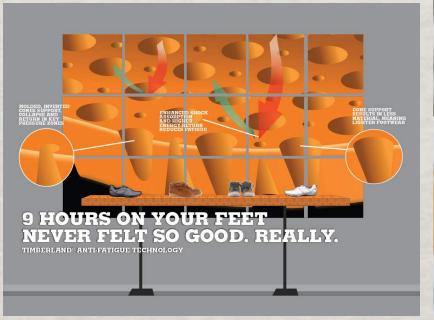


BUT A CONFUSING BRAND IMAGE FOR CONSUMERS











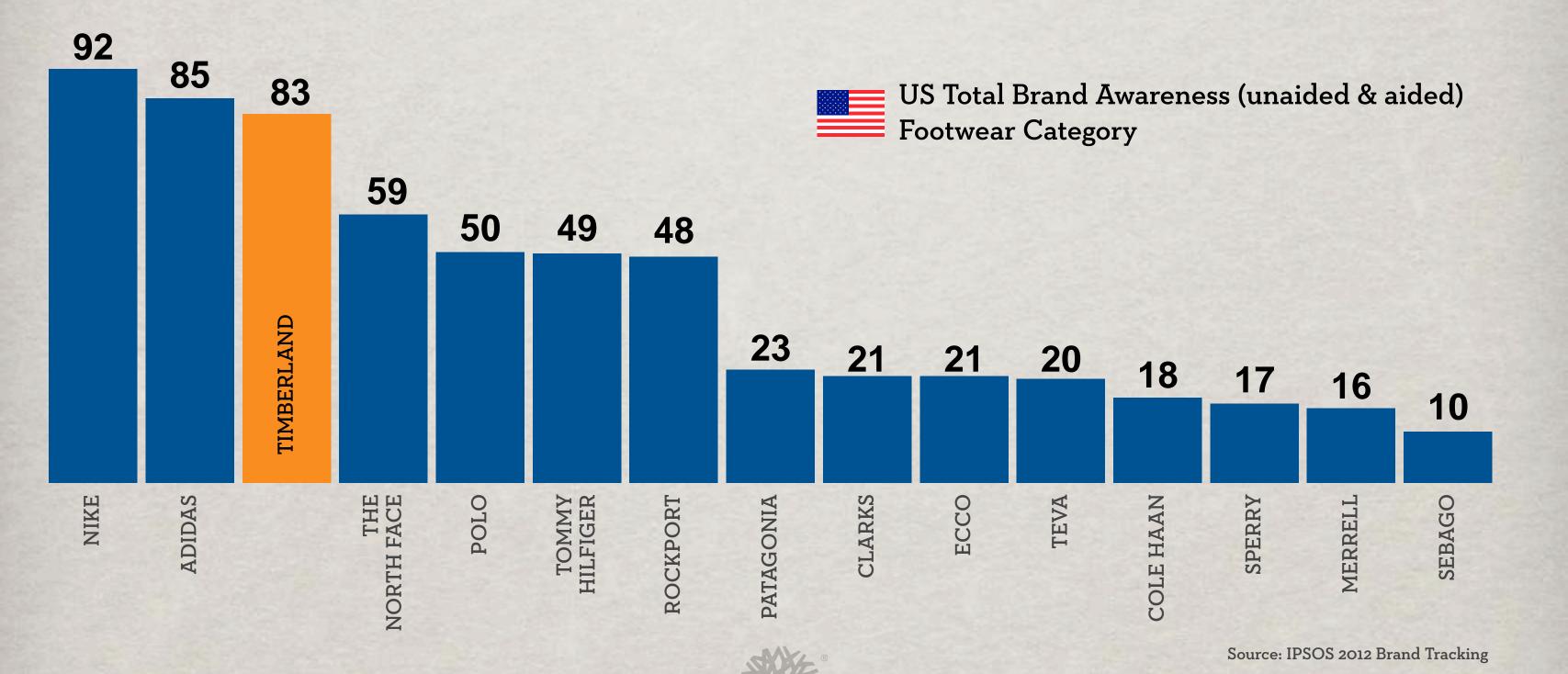








TREMENDOUS BRAND AWARENESS



THE OUTDOOR ENTHUSIAST CONSUMER IS A STRETCH FOR TIMBERLAND

BUYS THESE TYPES OF BRANDS The North Face

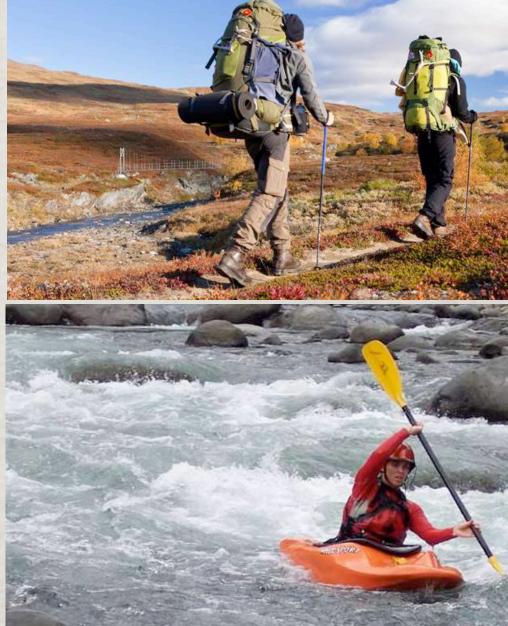
ArcTeryx

Columbia

Marmot

Patagonia

Sorel







THE OUTDOOR CASUAL CONSUMER IS OPEN TO NEW NEWS FROM TIMBERLAND

BUYS THESE TYPES OF BRANDS Banana Republic

Barbour

Camper

Clarks

Cole Haan

Eddie Bauer

Gant

J. Crew

Levi's

LL Bean

Polo/RL

Sperry

Stussy

UGG









THE CHALLENGE: PEOPLE STILL KNEW THE "TRADITIONAL TIMBERLAND" VS. "NEW TIMBERLAND"







TOE TO HEAD

STYLE

FUN / YOUTHFUL

MEN + WOMEN

FOR MY LIFESTYLE

VALUES-DRIVEN

REBOOTING THE BRAND 2013



BRAND PROMISE

THE QUALITY, AUTHENTICITY AND RUGGED OUTDOOR HERITAGE YOU TRUST WITH NEW **STYLE**, **PERFORMANCE AND GREEN** ELEMENTS THAT MAY SURPRISE YOU.

BEST THEN. BETTER NOW.



S+P+G

STYLE

PERFORMANCE

GREEN



A NEW LOOK AND FEEL FOR THE BRAND





ADVERTISING THAT FUSED THE TRADITIONAL AND THE "NEW" TIMBERLAND







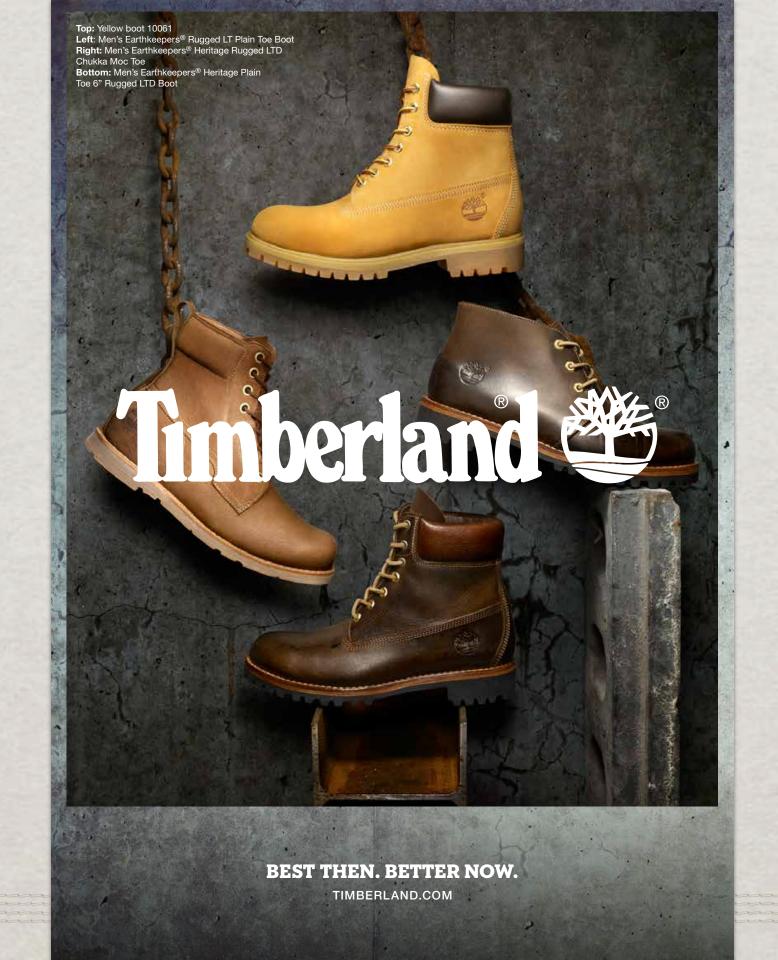


GLOBAL CONSISTENCY









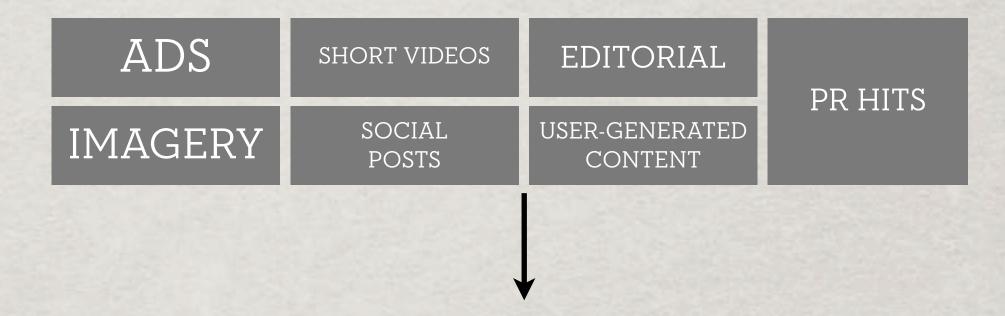
DRIVING COMMUNICATION THROUGH DIGITAL MESSAGING



THE NEW MODEL

RIGHT CONTENT/RIGHT TIME/RIGHT PLACE

MANY PIECES
OF CONTENT



DISTRIBUTED TO OUR CONSUMERS ONLINE





OWNED MEDIA





AN EXAMPLE: TIMBERLAND "MARK MAKERS" PROGRAM









SHARMADEAN REID LONDON, UK

London-based stylist

CHRISTINA CARADONA NEW YORK CITY

Model and creator of fashion blog, Trop Rouge

RICHIE CULVER LONDON, UK

Rising British improvisational artist and style icon on GQ's

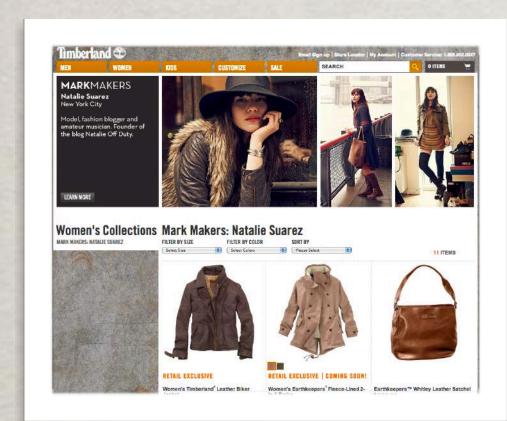
Hot 100 list.

NATALIE SUAREZ NEW YORK CITY

Model and fashion blogger



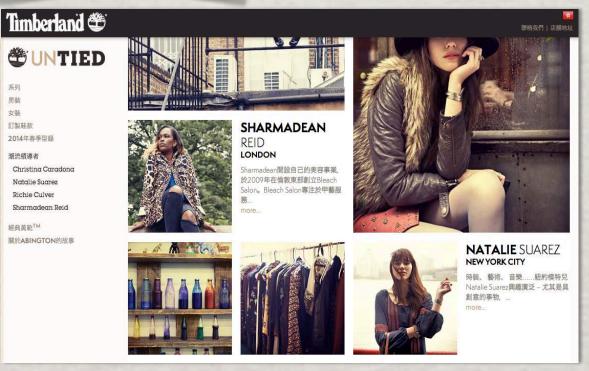
CONTENT TO FEED ALL OUTLETS













Mark Makers: Richie Culver is an artist whose honest and authentic style reaches art collectors, celebrities and locals alike. We're big fans of Richie's #talent and, it turns out, he's a big fan of us, too! http://bit.ly/1cUuax2 — with Akbar Meru and Valdenegro Hernanez Luis Antonio.









Like - Comment - Share

🖒 538 🖫 5 🕞 31



AN UPDATED STORE DESIGN



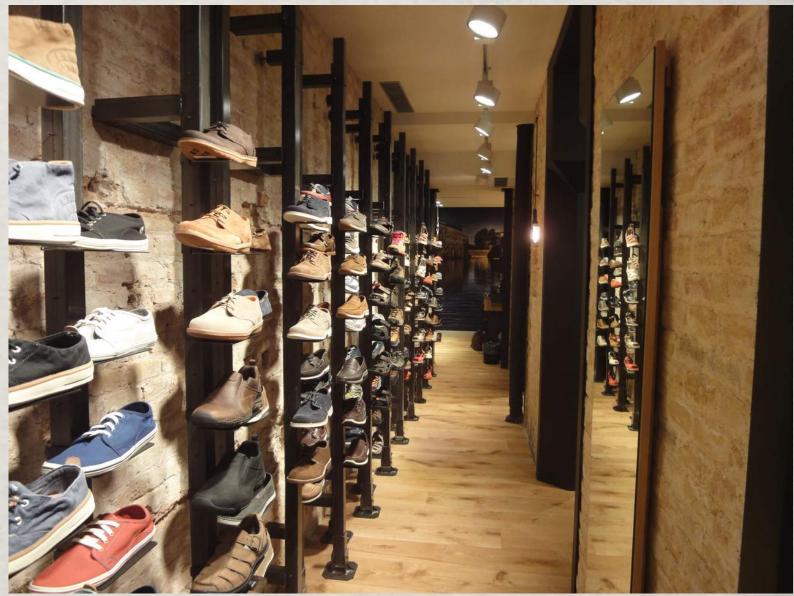




NEW YORK CITY TAIWAN







BARCELONA



CONSUMERS RESPONDED IN 2013

Sales

Web traffic and engagement

PR value

Brand strength tracking



LOOKING FORWARD 2014 - 2015



AGAIN, WE START WITH CONSUMER INSIGHTS



IDENTIFYING A GLOBAL TARGET CONSUMER



8 Countries

18,000 Consumers



A COMMON SEGMENT -THE OUTDOOR LIFE STYLER





KEY ATTRIBUTES



VS. TECHNICAL

VERSATILITY IS KEY

A STRONG "HALO" EFFECT TO OTHER KEY SEGMENTS

OUTDOOR LIFE STYLER

OUTDOOR FUNCTIONALIST

- Function first
- Style secondary
- Quality matters

- Outdoors
- Style
- Quality Matters

STATUS CRAVER

- Style first
- Trend-forward
- Quality matters



STRONG RESULTS ALREADY WITH THE OLS

MEN'S FOOTWEAR Brand Equity Components (Top 3 box scores) **OLS** OLS **Full OLS** Full Full **Most Influential** Contribution to Brand Equity **Familiarity** Relevance Quality Uniqueness **Popularity Least Influential** 2013 Equity Index



TIMBERLAND SPRING 2014







TOE TO HEAD FOR SPRING

BEST THEN. BETTER NOW.

DIGITAL/SOCIAL/ PR















WINDOWS F/F TABLES POS/POP





DIGITAL FILMS











SHOWING UP AS A BIG BRAND

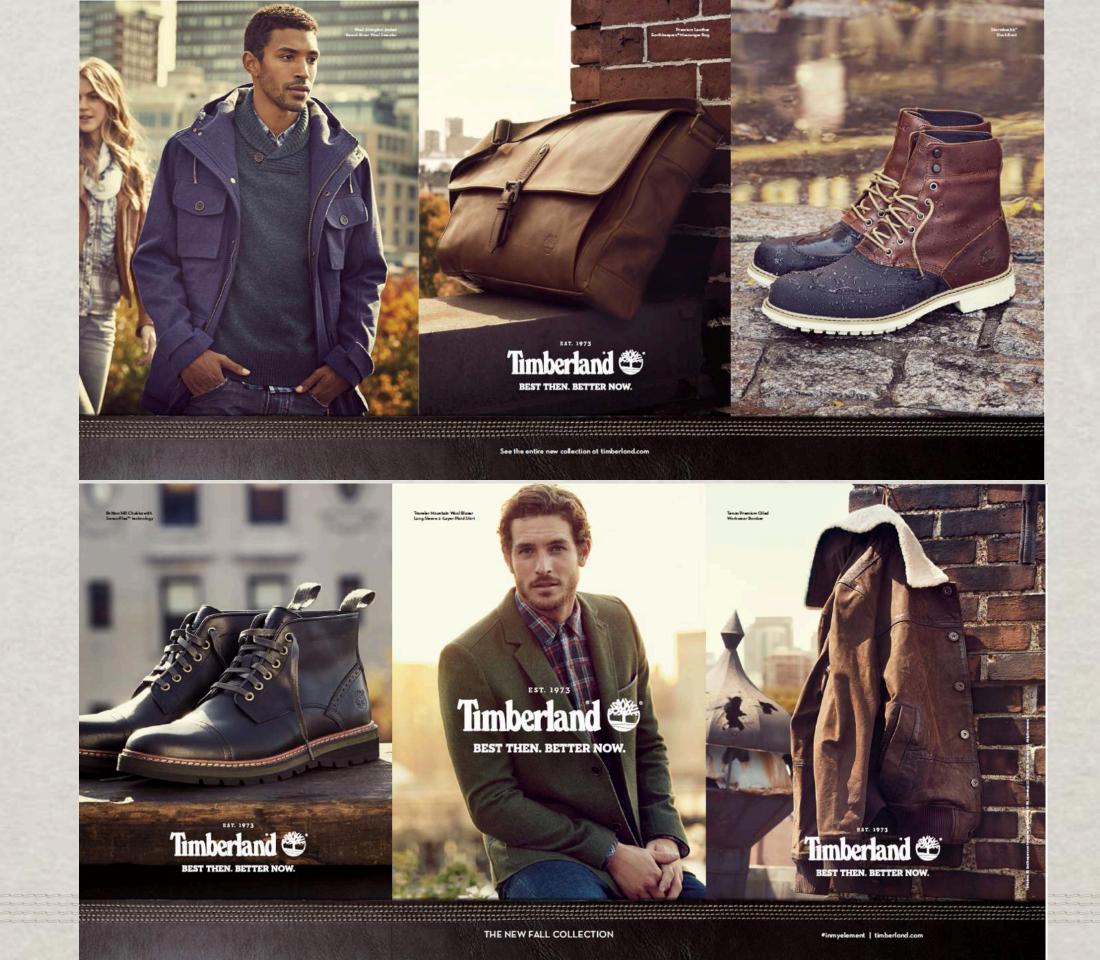


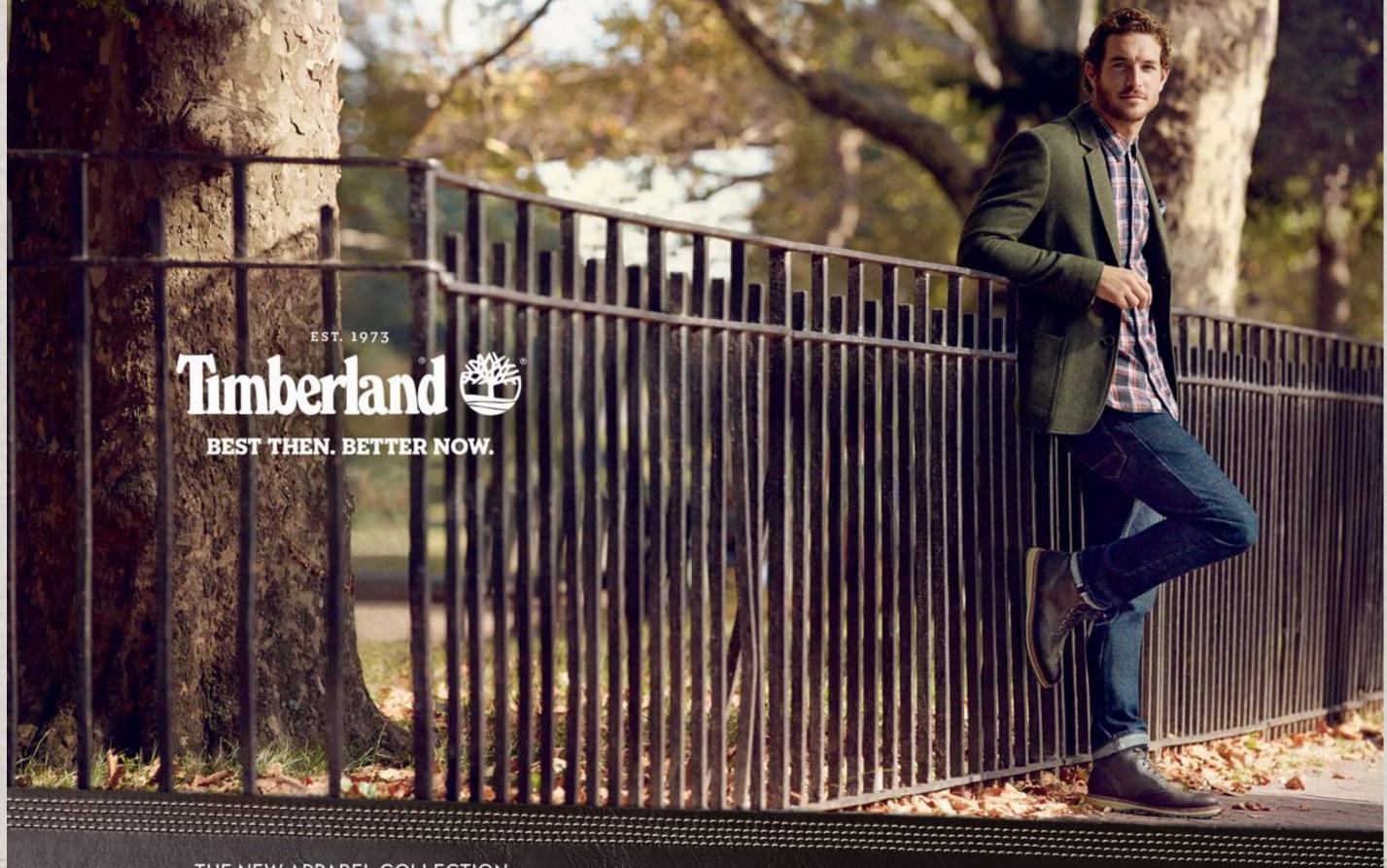


TIMBERLAND FALL 2014



GQ OCTOBER 2014





THE NEW APPAREL COLLECTION

#inmyelement | timberland.com



THE WOMEN'S BOOT COLLECTION

#inmyelement | timberland.com











SPRING '14 CATALOG

FALL '14 LOOKBOOK

Ready for Anything

Summer's End

No Holding You Back

Adventure Ready

Take on Winter

Product Guide

MARK MAKERS

THE ORIGINAL YELLOW BOOT™

TIMBERLAND BOOT COMPANY®

ABINGTON

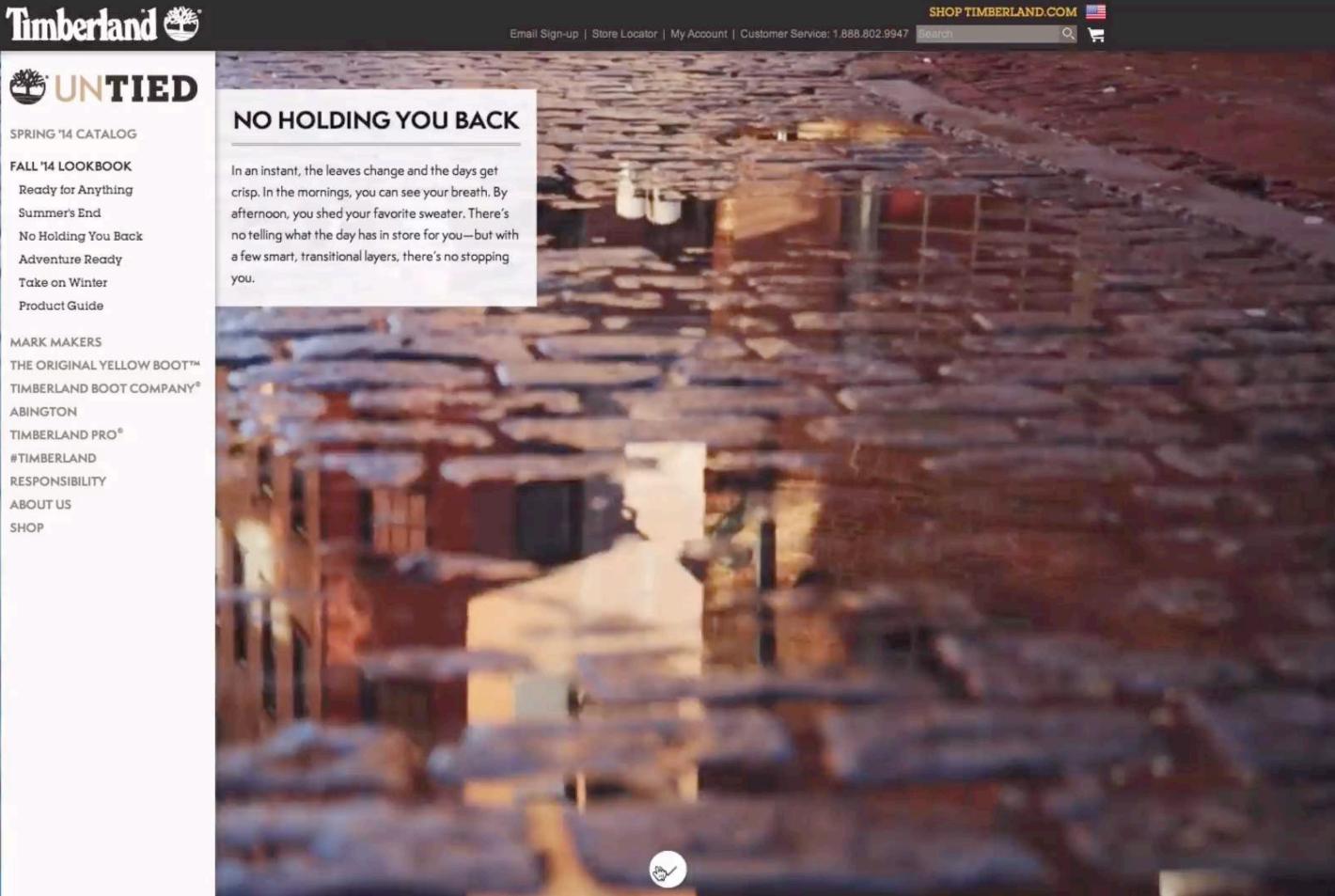
TIMBERLAND PRO®

#TIMBERLAND

RESPONSIBILITY

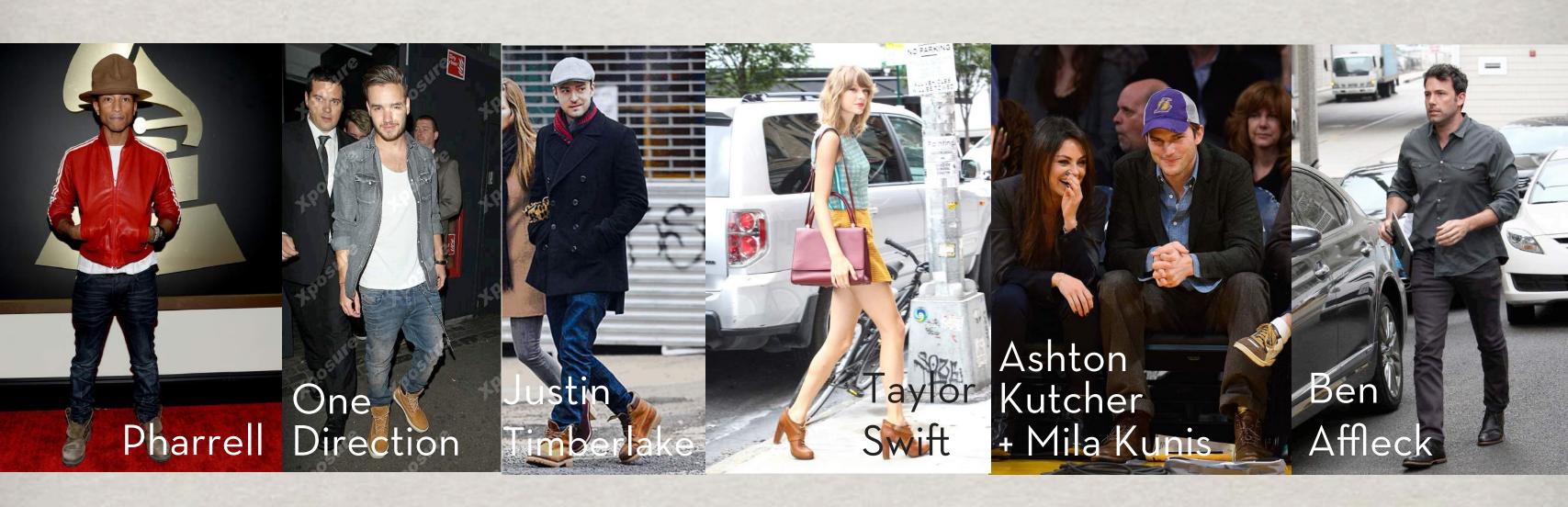
ABOUT US

SHOP





PR AND SEEDING TO DRIVE EXCITEMENT





THE CHALLENGE: PEOPLE STILL KNEW THE "TRADITIONAL TIMBERLAND" VS. "NEW TIMBERLAND"



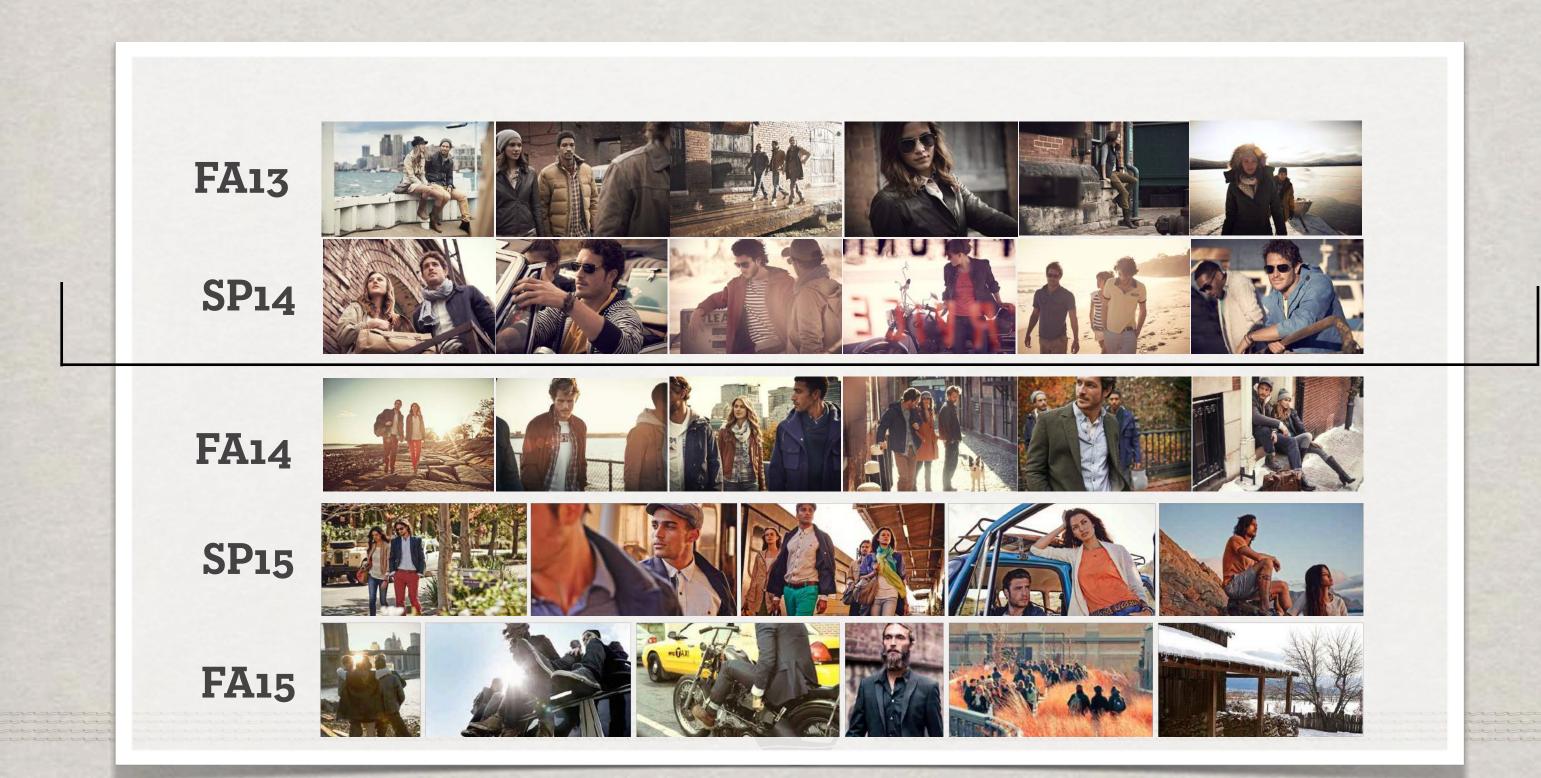




TOE TO HEAD
STYLE
FUN / YOUTHFUL
MEN + WOMEN
FOR MY LIFESTYLE
VALUES-DRIVEN



SO FAR, CONSUMERS HAVE ONLY SEEN THE "NEW TIMBERLAND" FOR TWO SEASONS...



REASONS TO BELIEVE

- 1 CONSUMER INSIGHTS-DRIVEN STRATEGY
- 2 RELENTLESS STORYTELLING
- 3 GLOBAL CONSISTENCY/LOCALLY ADAPTED

